

PROGRAM MATERIALS
Program #29133
September 24, 2019

# Effective Use of Exhibits and Demonstratives at Trial

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5301 North Federal Highway, Suite 180, Boca Raton, FL 33487
Phone 561-241-1919 Fax 561-241-1969

## **Timed Agenda**

#### Effective Use of Exhibits and Demonstratives at Trial

# **September 24, 2019**

I.	Introduction	5 mins
II.	Why use exhibits?	3-5 mins
	a. Types of exhibits	15.10
III.	Evidentiary Exhibits?	15-18 mins
	a. Pretrial Pointers	
	b. Use of Exhibit at Trial	
	c. Common Grounds for Objections	
	d. Key questions for business records, phone calls	
	and general principles	
IV.	Demonstrative Exhibits	15-20 mins
	a. Trial court has broad discretion	
	b. Summary chart or a pedagogical chart	
	c. Fairness and prejudice	
	d. Substantial similarity for demonstrations	
	e. Introduction of a Demonstrative	
	f. Use of exhibit	
	g. Guidelines for Demonstrative Exhibits and	
	Tricks to Avoid	
V.	General Thoughts About Visual Exhibits	10-12 mins
	a. Persuasive power	
	b. Lots of choices	
	c. Ways to enhance	
	d. Power Point Mistakes	
	e. Issues with Charts	
	f. Practical pointer for demonstrative exhibits	
VI.	Parts of trial to use Exhibits/Examples	13-16 mins
	a. Opening	
	i. Photographs	
	ii. Organizational Chart	
	iii. Physical Evidence	
	iv. Pedagogical	
	v. Deposition Excerpts	
	vi. Timelines	
	b. Direct Examination	
	c. Cross Examination	
	d Closing	

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# EFFECTIVE USE OF EXHIBITS AND DEMONSTRATIVES AT TRIAL



# **OVERVIEW OF PROGRAM**

- Role in Trial
  - Show the scene
  - Confirm or contradict testimony
- Evidentiary v. Demonstrative
- Basis for Admission/Objection
- Pre-Admission/Motions in limine
- Examples



# THE "WHY" OF EXHIBITS

- Some of your jurors, and likely a majority of them, are visual learners—they learn by seeing better than by hearing.
- The old saying, "A picture is worth a thousand words" applies in spades to trials.
- People retain only 14 33% of information presented purely through auditory means.
- They retain 85% when the information is also presented visually.
- After three days, we retain only 10% of verbally presented information but 65% of information presented both verbally and visually.\*

<sup>\*</sup>The presenters are grateful to their former colleague, Kerri Ruttenberg, for her extensive treatment of trial exhibits in *Images with Impact: Design and Use of Winning Trial Visuals*, ABA 2017



# **EVIDENTIARY V. DEMONSTRATIVE**

- Evidentiary
  - Contains information that proves a fact
  - Real evidence the defective product for example

- Demonstrative
  - Helps the witness explain his testimony
  - Photograph, chart, graph, models, etc.



# **EVIDENTIARY EXHIBITS**

#### **EVIDENTIARY EXHIBITS - PRE-TRIAL POINTERS**

- Prepare the basis for admission
- Determine proper timing for use
  - Opening or later
  - Witness (if more than one choice)
    - Timing in case theme presentation
- Make a list before the Exhibit List
  - Part of a trial plan
  - Make sure you know why you want to get an exhibit admitted
  - Make sure you refine the list to those that matter
- Make a list of the key questions to admissibility if not pre-admitted or stipulated



## **EVIDENTIARY EXHIBITS - PRE-TRIAL POINTERS**

- Make sure the exhibit makes the point you want to make
- Make sure you know how your opponent can use the exhibit
- Pay attention to the details
  - Make sure the exhibits are present and useable
  - Make sure the witness is familiar with the exhibits
- Be prepared to modify demonstrative exhibits to respond to criticism
- Scout the courtroom to make sure you know where and how to show exhibits



# **COMMON STEPS FOR USE OF AN EXHIBIT AT TRIAL**

- Mark the exhibit
- Ask to approach
  - Unless already in front of witness
- Make sure you have copies for Court/Clerk/Reporter
- Present to the witness and ask about exhibit to establish relevance and admissibility
- Offer into evidence
- Publish to jury with permission of Court, only after admitted



# COMMON GROUNDS FOR OBJECTIONS

# **COMMON GROUNDS FOR OBJECTIONS**

- Relevance
  - Fed. R. Evid. 401, 402
- Authenticity
  - Fed. R. Evid. 901, 902
- Original Document
  - Fed. R. Evid. 1002
- Hearsay
  - Fed. R. Evid. 801, 802, 803
- · Prejudice, confusion, waste of time
  - Fed. R. Evid. 403



#### **RELEVANCE**

- Rule 401. Test for Relevant Evidence
- Evidence is relevant if:
- (a) it has any tendency to make a fact more or less probable than it would be without the evidence; and
- **(b)** the fact is of consequence in determining the action.



## **RELEVANCE**

- Rule 402. General Admissibility of Relevant Evidence
- Relevant evidence is admissible unless any of the following provides otherwise:
  - the United States Constitution;
  - a federal statute;
  - these rules; or
  - other rules prescribed by the Supreme Court.
- Irrelevant evidence is not admissible.



- Rule 901. Authenticating or Identifying Evidence
- (a) In General. To satisfy the requirement of authenticating or identifying an item of evidence, the proponent must produce evidence sufficient to support a finding that the item is what the proponent claims it is.
- (b) Examples. The following are examples only not a complete list of evidence that satisfies the
  requirement:
- (1) Testimony of a Witness with Knowledge. Testimony that an item is what it is claimed to be.
- (2) Nonexpert Opinion About Handwriting. A nonexpert's opinion that handwriting is genuine, based on a familiarity with it that was not acquired for the current litigation.
- (3) Comparison by an Expert Witness or the Trier of Fact. A comparison with an authenticated specimen by an expert witness or the trier of fact.
- **(4)** Distinctive Characteristics and the Like. The appearance, contents, substance, internal patterns, or other distinctive characteristics of the item, taken together with all the circumstances.
- (5) Opinion About a Voice. An opinion identifying a person's voice whether heard firsthand or through mechanical or electronic transmission or recording — based on hearing the voice at any time under circumstances that connect it with the alleged speaker.



- **(6)** Evidence About a Telephone Conversation. For a telephone conversation, evidence that a call was made to the number assigned at the time to:
  - (A) a particular person, if circumstances, including self-identification, show that the person answering
    was the one called; or
  - **(B)** a particular business, if the call was made to a business and the call related to business reasonably transacted over the telephone.
- (7) Evidence About Public Records. Evidence that:
  - (A) a document was recorded or filed in a public office as authorized by law; or
  - **(B)** a purported public record or statement is from the office where items of this kind are kept.



- (8) Evidence About Ancient Documents or Data Compilations. For a document or data compilation, evidence that it:
  - (A) is in a condition that creates no suspicion about its authenticity;
  - (B) was in a place where, if authentic, it would likely be; and
  - (C) is at least 20 years old when offered.
- **(9)** Evidence About a Process or System. Evidence describing a process or system and showing that it produces an accurate result.
- (10) Methods Provided by a Statute or Rule. Any method of authentication or identification allowed by a federal statute or a rule prescribed by the Supreme Court.

Rule 902. Evidence That Is Self-Authenticating

The following items of evidence are self-authenticating; they require no extrinsic evidence of authenticity in order to be admitted:

- (1) Domestic Public Documents That Are Sealed and Signed. A document that bears:
  - (A) a seal purporting to be that of the United States; any state, district, commonwealth, territory, or insular possession of the United States; the former Panama Canal Zone; the Trust Territory of the Pacific Islands; a political subdivision of any of these entities; or a department, agency, or officer of any entity named above; and
  - **(B)** a signature purporting to be an execution or attestation.
- (2) Domestic Public Documents That Are Not Sealed but Are Signed and Certified. A document that bears no seal
  - (A) it bears the signature of an officer or employee of an entity named in Rule 902(1)(A); and
  - **(B)** another public officer who has a seal and official duties within that same entity certifies under seal or its equivalent that the signer has the official capacity and that the signature is genuine.



- (3) Foreign Public Documents. A document that purports to be signed or attested by a person who is authorized by a foreign country's law to do so. The document must be accompanied by a final certification that certifies the genuineness of the signature and official position of the signer or attester or of any foreign official whose certificate of genuineness relates to the signature or attestation or is in a chain of certificates of genuineness relating to the signature or attestation. The certification may be made by a secretary of a United States embassy or legation; by a consul general, vice consul, or consular agent of the United States; or by a diplomatic or consular official of the foreign country assigned or accredited to the United States. If all parties have been given a reasonable opportunity to investigate the document's authenticity and accuracy, the court may, for good cause, either:
  - (A) order that it be treated as presumptively authentic without final certification; or
  - (B) allow it to be evidenced by an attested summary with or without final certification.
- **(4)** Certified Copies of Public Records. A copy of an official record or a copy of a document that was recorded or filed in a public office as authorized by law if the copy is certified as correct by:
  - (A) the custodian or another person authorized to make the certification; or
  - (B) a certificate that complies with Rule 902(1), (2), or (3), a federal statute, or a rule prescribed by the Supreme Court.
- (5) Official Publications. A book, pamphlet, or other publication purporting to be issued by a public authority.
- (6) Newspapers and Periodicals. Printed material purporting to be a newspaper or periodical.
- (7) Trade Inscriptions and the Like. An inscription, sign, tag, or label purporting to have been affixed in the course of business and indicating origin, ownership, or control.



- **(8)** Acknowledged Documents. A document accompanied by a certificate of acknowledgment that is lawfully executed by a notary public or another officer who is authorized to take acknowledgments.
- **(9)** Commercial Paper and Related Documents. Commercial paper, a signature on it, and related documents, to the extent allowed by general commercial law.
- (10) Presumptions Under a Federal Statute. A signature, document, or anything else that a federal statute declares to be presumptively or prima facie genuine or authentic.
- (11) Certified Domestic Records of a Regularly Conducted Activity. The original or a copy of a domestic record that meets the requirements of Rule 803(6)(A)-(C), as shown by a certification of the custodian or another qualified person that complies with a federal statute or a rule prescribed by the Supreme Court. Before the trial or hearing, the proponent must give an adverse party reasonable written notice of the intent to offer the record and must make the record and certification available for inspection so that the party has a fair opportunity to challenge them.
- (12) Certified Foreign Records of a Regularly Conducted Activity. In a civil case, the original or a copy of a foreign record that meets the requirements of Rule 902(11), modified as follows: the certification, rather than complying with a federal statute or Supreme Court rule, must be signed in a manner that, if falsely made, would subject the maker to a criminal penalty in the country where the certification is signed. The proponent must also meet the notice requirements of Rule 902(11).



- Rule 801. Definitions That Apply to This Article; Exclusions from Hearsay
- The following definitions apply under this article:
- (a) Statement. "Statement" means a person's oral assertion, written assertion, or nonverbal conduct, if the person intended it as an assertion.
- (b) Declarant. "Declarant" means the person who made the statement.
- (c) Hearsay. "Hearsay" means a statement that:
  - (1) the declarant does not make while testifying at the current trial or hearing; and
  - (2) a party offers in evidence to prove the truth of the matter asserted in the statement.
- (d) Statements That Are Not Hearsay. A statement that meets the following conditions is not hearsay:
  - (1) A Declarant-Witness's Prior Statement. The declarant testifies and is subject to cross-examination about a prior statement, and the statement:
  - (A) is inconsistent with the declarant's testimony and was given under penalty of perjury at a trial, hearing, or other proceeding or in a deposition;
  - (B) is consistent with the declarant's testimony and is offered to rebut an express or implied charge that the
    declarant recently fabricated it or acted from a recent improper influence or motive in so testifying; or
  - **(C)** identifies a person as someone the declarant perceived earlier.



- (2) An Opposing Party's Statement. The statement is offered against an opposing party and:
  - (A) was made by the party in an individual or representative capacity;
  - **(B)** is one the party manifested that it adopted or believed to be true;
  - (C) was made by a person whom the party authorized to make a statement on the subject;
  - (D) was made by the party's agent or employee on a matter within the scope of that relationship and while it existed; or
  - (E) was made by the party's coconspirator during and in furtherance of the conspiracy.
- The statement must be considered but does not by itself establish the declarant's authority under (C); the existence or scope of the relationship under (D); or the existence of the conspiracy or participation in it under (E).



#### Rule 802. The Rule Against Hearsay

Hearsay is not admissible unless any of the following provides otherwise:

- a federal statute;
- these rules; or
- other rules prescribed by the Supreme Court.



- Rule 803. Exceptions to the Rule Against Hearsay Regardless of Whether the Declarant Is Available as a Witness
- The following are not excluded by the rule against hearsay, regardless of whether the declarant is available as a witness:
- (1) *Present Sense Impression*. A statement describing or explaining an event or condition, made while or immediately after the declarant perceived it.
- (2) Excited Utterance. A statement relating to a startling event or condition, made while the declarant was under the stress of excitement that it caused.
- (3) Then-Existing Mental, Emotional, or Physical Condition. A statement of the declarant's then-existing state of mind (such as motive, intent, or plan) or emotional, sensory, or physical condition (such as mental feeling, pain, or bodily health), but not including a statement of memory or belief to prove the fact remembered or believed unless it relates to the validity or terms of the declarant's will.



- (4) Statement Made for Medical Diagnosis or Treatment. A statement that:
  - (A) is made for and is reasonably pertinent to medical diagnosis or treatment;
     and
  - **(B)** describes medical history; past or present symptoms or sensations; their inception; or their general cause.
- **(5)** Recorded Recollection. A record that:
  - (A) is on a matter the witness once knew about but now cannot recall well enough to testify fully and accurately;
  - **(B)** was made or adopted by the witness when the matter was fresh in the witness's memory; and
  - **(C)** accurately reflects the witness's knowledge.
  - If admitted, the record may be read into evidence but may be received as an exhibit only if offered by an adverse party.



- (6) Records of a Regularly Conducted Activity. A record of an act, event, condition, opinion, or diagnosis if:
  - (A) the record was made at or near the time by or from information transmitted by someone with knowledge;
  - **(B)** the record was kept in the course of a regularly conducted activity of a business, organization, occupation, or calling, whether or not for profit;
  - (C) making the record was a regular practice of that activity;
  - **(D)** all these conditions are shown by the testimony of the custodian or another qualified witness, or by a certification that complies with <u>Rule 902(11)</u> or (12) or with a statute permitting certification; and
  - (E) neither the source of information nor the method or circumstances of preparation indicate a lack of trustworthiness.
- (7) Absence of a Record of a Regularly Conducted Activity. Evidence that a matter is not included in a record described in paragraph (6) if:
  - (A) the evidence is admitted to prove that the matter did not occur or exist;
  - (B) a record was regularly kept for a matter of that kind; and
  - (C) neither the possible source of the information nor other circumstances indicate a lack of trustworthiness.



- (8) Public Records. A record or statement of a public office if:
  - (A) it sets out:
    - (i) the office's activities;
    - (ii) a matter observed while under a legal duty to report, but not including, in a criminal case, a
      matter observed by law-enforcement personnel; or
    - (iii) in a civil case or against the government in a criminal case, factual findings from a legally authorized investigation; and
- (B) neither the source of information nor other circumstances indicate a lack of trustworthiness.
- **(9)** Public Records of Vital Statistics. A record of a birth, death, or marriage, if reported to a public office in accordance with a legal duty.
- (10) Absence of a Public Record. Testimony or a certification under Rule 902 that a diligent search failed to disclose a public record or statement if the testimony or certification is admitted to prove that:
  - · (A) the record or statement does not exist; or
  - (B) a matter did not occur or exist, if a public office regularly kept a record or statement for a matter
    of that kind.



- (11) Records of Religious Organizations Concerning Personal or Family History. A statement of birth, legitimacy, ancestry, marriage, divorce, death, relationship by blood or marriage, or similar facts of personal or family history, contained in a regularly kept record of a religious organization.
- (12) Certificates of Marriage, Baptism, and Similar Ceremonies. A statement of fact contained in a certificate:
  - (A) made by a person who is authorized by a religious organization or by law to perform the act certified;
  - (B) attesting that the person performed a marriage or similar ceremony or administered a sacrament; and
  - **(C)** purporting to have been issued at the time of the act or within a reasonable time after it.



- (13) Family Records. A statement of fact about personal or family history contained in a family record, such as a Bible, genealogy, chart, engraving on a ring, inscription on a portrait, or engraving on an urn or burial marker.
- (14) Records of Documents That Affect an Interest in Property. The
  record of a document that purports to establish or affect an interest in property
  if:
  - (A) the record is admitted to prove the content of the original recorded document, along with its signing and its delivery by each person who purports to have signed it;
  - (B) the record is kept in a public office; and
  - (C) a statute authorizes recording documents of that kind in that office.



- (15) Statements in Documents That Affect an Interest in Property. A
  statement contained in a document that purports to establish or affect an
  interest in property if the matter stated was relevant to the document's
  purpose unless later dealings with the property are inconsistent with the
  truth of the statement or the purport of the document.
- (16) Statements in Ancient Documents. A statement in a document that is at least 20 years old and whose authenticity is established.
- (17) Market Reports and Similar Commercial Publications. Market quotations, lists, directories, or other compilations that are generally relied on by the public or by persons in particular occupations.



- (18) Statements in Learned Treatises, Periodicals, or Pamphlets. A statement contained in a treatise, periodical, or pamphlet if:
  - (A) the statement is called to the attention of an expert witness on crossexamination or relied on by the expert on direct examination; and
  - **(B)** the publication is established as a reliable authority by the expert's admission or testimony, by another expert's testimony, or by judicial notice.
  - If admitted, the statement may be read into evidence but not received as an exhibit.
- (19) Reputation Concerning Personal or Family History. A reputation among a person's family by blood, adoption, or marriage or among a person's associates or in the community concerning the person's birth, adoption, legitimacy, ancestry, marriage, divorce, death, relationship by blood, adoption, or marriage, or similar facts of personal or family history.



- (20) Reputation Concerning Boundaries or General History. A reputation in a community — arising before the controversy — concerning boundaries of land in the community or customs that affect the land, or concerning general historical events important to that community, state, or nation.
- **(21)** Reputation Concerning Character. A reputation among a person's associates or in the community concerning the person's character.
- (22) Judgment of a Previous Conviction. Evidence of a final judgment of conviction if:
  - (A) the judgment was entered after a trial or guilty plea, but not a nolo contendere plea;
  - **(B)** the conviction was for a crime punishable by death or by imprisonment for more than a year;
  - (C) the evidence is admitted to prove any fact essential to the judgment; and
  - (D) when offered by the prosecutor in a criminal case for a purpose other than impeachment, the judgment was against the defendant.
- The pendency of an appeal may be shown but does not affect admissibility.



- (23) Judgments Involving Personal, Family, or General History, or a Boundary. A judgment that is admitted to prove a matter of personal, family, or general history, or boundaries, if the matter:
  - (A) was essential to the judgment; and
  - **(B)** could be proved by evidence of reputation.
- (24) [Other Exceptions .] [Transferred to Rule 807.]

#### **PREJUDICIAL**

 Rule 403. Excluding Relevant Evidence for Prejudice, Confusion, Waste of Time, or Other Reasons

The court may exclude relevant evidence if its probative value is substantially outweighed by a danger of one or more of the following: unfair prejudice, confusing the issues, misleading the jury, undue delay, wasting time, or needlessly presenting cumulative evidence.



# COMMON WAYS TO ADMIT EXHIBITS

# **KEY QUESTIONS FOR A BUSINESS RECORD**

• Federal Rule of Evidence 803(6):

- Was the record made at or near the event by someone with knowledge of the event?;
- Was the record kept in the course of a regularly conducted activity of the business?;
- Was it the regular practice of the business to make the record;
- Are you the custodian of the record, or the author, or someone else with knowledge?
- Do you have any reason to doubt that the record is not what it purports to be? [If pressed]



# **EXAMPLE OF INTRODUCING A PHONE LOG**

- Policy to make a record of phone conversations?
- Why?
- Universally done?
- When are they created? By whom?
- What happens to the record after made?
- Was this policy in effect on date of log in question?
- Then, turn to legal admissibility



#### **EXAMPLE OF INTRODUCING A PHONE LOG**

- Show what has been marked as Exhibit \_\_\_\_
- What is it?
- What is the date? Does your name appear?
- Did you prepare? Did you have knowledge of the contents recorded here?
- When?
- Was it prepared in the ordinary course of business of your company?



### **EXAMPLE OF ADMITTING A TAPE RECORDING**

- Heard Mr. X's voice before?
- How often?
- How are you familiar with Mr. X's voice?
- Have you heard recording marked as Exhibit \_\_\_?
- Do you recognize the voice on Exhibit \_\_\_?
- Whose voice is it?



### WHEN IN DOUBT

- Remember that the keys to getting an exhibit admitted are:
  - Witness is familiar with the document
  - Witness can authenticate it
  - Exhibit is what it claims to be (or represents what it claims to represent)
  - Exhibit is relevant to case



# RULES FOR DEMONSTRATIVE EXHIBITS

#### **RULE 611 – GOVERNS DEMONSTRATIVE EXHIBITS**

- (a) Control by the Court; Purposes. The court should exercise reasonable control over the mode and order of examining witnesses and presenting evidence so as to:
- (1) make those procedures effective for determining the truth;
- (2) avoid wasting time; and
- (3) protect witnesses from harassment or undue embarrassment.

### **U.S. V. WHITE**, 737 F.3D 1121 (7<sup>TH</sup> CIR. 2013)

- "First, a party can introduce the information in a summary exhibit under Federal Rule of Evidence 1006, in order to "to prove the content of voluminous writings... that cannot be conveniently examined in court." If admitted this way, the summary itself is substantive evidence — in part because the party is not obligated to introduce the underlying documents themselves. See Janati, 374 F.3d at 273; Fed. R.Evid. 1006."
- "The other option is a pedagogical chart admitted pursuant to the court's "control over the mode ... [of] presenting evidence" under Federal Rule of Evidence 611(a). Rule 611(a) pedagogical summaries are meant to facilitate the presentation of evidence already in the record. These summaries are not substantive evidence instead, the summaries are meant to aid the jury in its understanding of evidence that has already been admitted. Janati, 374 F.3d at 273."

### **U.S. V. WHITE**, 737 F.3D 1121 (7<sup>TH</sup> CIR. 2013)

• "For this reason, Rule 611(a) charts can be more one-sided in their presentation of the relevant information. For instance, such exhibits may "include witnesses' conclusions or opinions," or "reveal inferences drawn in a way that would assist the jury." *Id.* Of course, admitting such pedagogical devices is within the district court's discretion. And when the district court does admit a summary on the basis, it should instruct the jury that such summaries are not evidence and are meant only to aid the jury in its evaluation of other evidence."

# ROBINSON V. MISSOURI PACIFIC R. CO., 16 F.3D $1083 (10^{TH} CIR1994)$

 "Having determined that the district court did not abuse its discretion, we add some additional comment. Video animation adds a new and powerful evidentiary tool to the trial scene. McCormick's work on evidence observes that with respect to one party's staged reproduction of facts "not only is the danger that the jury may confuse art with reality particularly great, but the impressions generated by the evidence may prove particularly difficult to limit ..." 2 McCormick on Evidence 19 (4th ed. 1992) (footnote omitted). Because of its dramatic power, trial judges should carefully and meticulously examine proposed animation evidence for proper foundation, relevancy and the potential for undue prejudice. Normally, the trial judge should review the video outside of the jury's hearing. Brandt v. French, 638 F.2d 209, 212 (10th Cir.1981). Courts in appropriate circumstances may permit demonstrative use of audio or visual presentations which may assist the jury. Datskow v. Teledyne Continental Motors Aircraft Prods., 826 F.Supp. 677 (W.D.N.Y.1993)."

#### FUSCO V. GENERAL MOTORS CORP., 13 F.3D 259 (1<sup>ST</sup> CIR. 1993)

• "The case law in this area is muddled, as one might expect, but the tendency of the court is to treat this class of demonstrative evidence more skeptically than would the lay juror. The concern lies not with use of tape or film (the issue would be largely the same if the jurors were taken to the test track for a live demonstration) but with the deliberate recreation of an event under staged conditions. Where that recreation could easily seem to resemble the actual occurrence, courts have feared that the jurors may be misled because they do not fully appreciate how variations in the surrounding conditions, as between the original occurrence and the staged event, can alter the outcome."

### FUSCO V. GENERAL MOTORS CORP., 13 F.3D 259 (1<sup>ST</sup> CIR. 1993)

"[I]nstead, courts have created a doctrine, predating and now loosely appended to Rule 403, that requires a foundational showing of substantial similarity in circumstances. Cf. Daubert v. Merrell Dow Pharmaceuticals, Inc., --- U.S. ----, 113 S.Ct. 2786, 125 L.Ed.2d 469 (1993) (reliability requirement for expert testimony held implicit in Rule 702)."

# INTRODUCTION OF A DEMONSTRATIVE EXHIBIT

- Witness confirms the accuracy of that being represented
  - Magic words; Fair and Accurate Representation
  - And, if necessary, add: at the time of the incident in question
- Witness confirms usefulness to explaining testimony to the jury



### AND, NOW THE FUN BEGINS

- Once the Exhibit is In, how will you show it to the jury?
- Four basic choices:
  - Hard copy
    - Juror notebooks
  - Elmo
  - Display Board
  - Electronic display
- Each choice carries its on benefits and risks
- Think the method through in advance
- Anticipate the problems that can/will occur



- Make Comparisons
  - Always answer the question of compared to what?
    - Given time periods, competitors, recognized averages
  - The better the yardstick the more persuasive the chart
- Show Cause and Effect
  - Why did something happen?
- Don't Hide Other Effects
  - Easy to be flipped
- Graphic Should Tell one Story
  - Integrate Words, numbers, etc. to make one point
  - Make sure all demonstratives are consistent



- Use Good Content
  - Information must be trustworthy
  - Show the mechanics of the complicated
  - Use images familiar to the audience
- Comparisons
  - Information must be side by side
- Don't be Afraid of Numbers
  - They help persuade



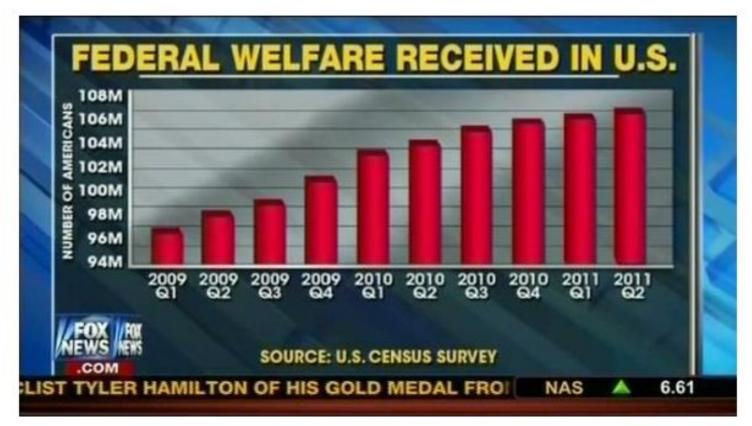
- Be wary of colors
  - Use natural colors
- Trick it Up with animations and 3D
  - Only when necessary
- Do Not Overdo It
- Test Them

# **BE WARY OF THESE DEMONSTRATIVE TRICKS**

- Use of a slippery scale
  - Watch where the scale begins and ends
- Watch to see what is being compared to what
- Double check percentage increase claims
- Items look bigger when closer
- Misleading Imagery



#### THE SLIPPERY SCCALE

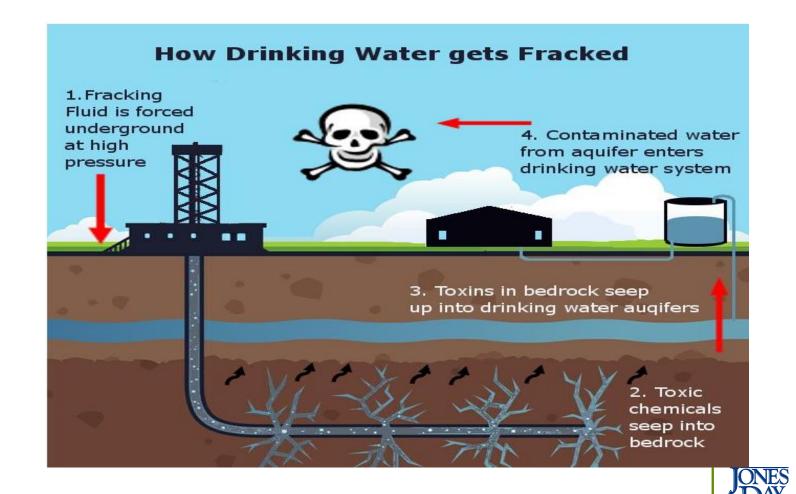




#### ITEMS ARE BIGGER WHEN CLOSER







# GENERAL THOUGHTS FOR DEMONSTRATIVE SLIDES

#### **SOME GENERAL THOUGHTS ABOUT VISUALS**

- We don't create visuals simply by typing the words we intend to speak.
- Think of the picture that comes to mind when you think about a trial theme.
- Avoid using text as a crutch.
- One concept per slide.
- Eliminate extraneous text.
- Make sure the text is legible.
- Build the text—and don't talk about something else or paraphrase.

# **TYPES OF VISUALS**

- Text—with points building.
- Charts
- Graphs
- Photographs
- Timelines
- Maps
- Graphics, Drawings, and Diagrams.
- Recreations

#### **PRELIMINARY THOUGHTS**

- Use callouts and highlighting on key documents.
- Combine exhibits with other communication tools.
- Use exhibits and transcripts for comparison and context.
- Animation and simulations can enhance the story you're telling.
- Don't compete with motion.
- Don't overdo animation.

#### PRELIMINARY THOUGHTS - POWER POINT MISTAKES

- People read bullet points and do not listen
- Walls of text are incomprehensible
- Animation distracts from persuasion
- Don't turn on the audience
- Keep the slides current with the discussion

# **PRELIMINARY THOUGHTS -- CHARTS**

- Right type of chart for the right point
- Clear and quickly understood
- One concept per chart
- Pie charts must total 100%
- Keys to charts are confusing
- Axis labels must be right side up

#### **RULES ON USE OF EXHIBITS**

- The court will require the pretrial exchange of exhibits to be used in opening statements.
- On direct examination, can't show (publish) an exhibit to the jury until the judge has admitted the exhibit and allowed it to be published.
- Rule 403—probative value is substantially outweighed by a danger of unfair prejudice, confusing the issues, misleading the jury, undue delay, wasting time, or needlessly presenting cumulative evidence.

# **OPENING STATEMENT**

#### **DURING OPENING**

- Exchange slides with opposing counsel.
- Be certain that the exhibits and demonstratives you use will be admissible or allowed to be shown to the jury during trial.
- Use slides to assist your opening—but don't write out the presentation on the slides.
- Photographs are particularly effective—of the scene, of the parties and witnesses, of the key physical evidence in the case.
- Diagrams, street maps, demonstratives, flow charts.

#### **Presenter to read NY Code**

This code is required for all attorneys wishing to receive CLE credit in the state of NY and taking the program 'on-demand' at Celesq AttorneysEd Center either online or via CD

#### Please notate it carefully

The presenter will only be able to read the code twice and will not be able to repeat it or email it to you.

Thank you!

# **PHOTOGRAPHS**



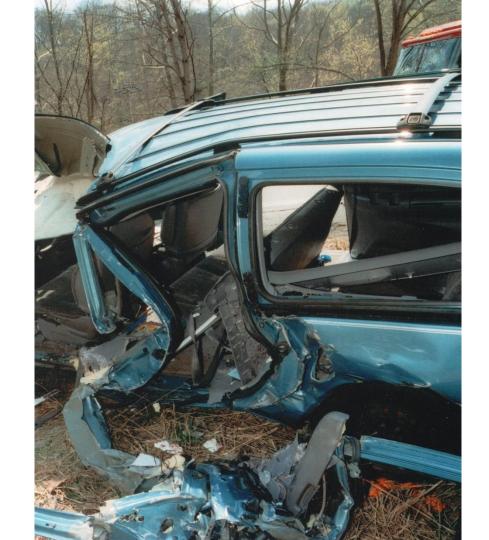








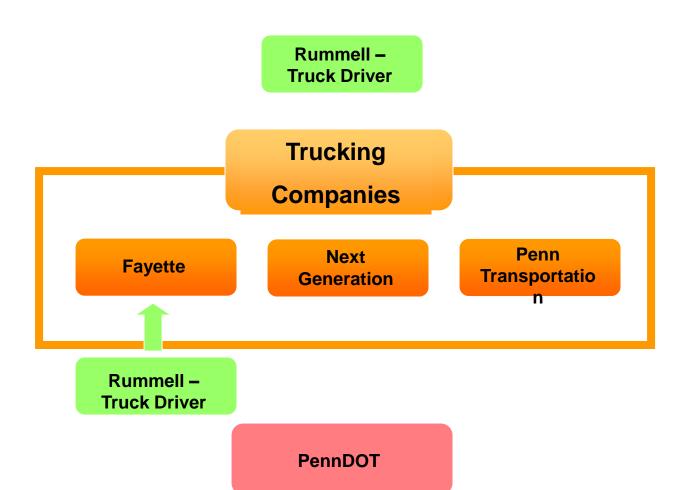




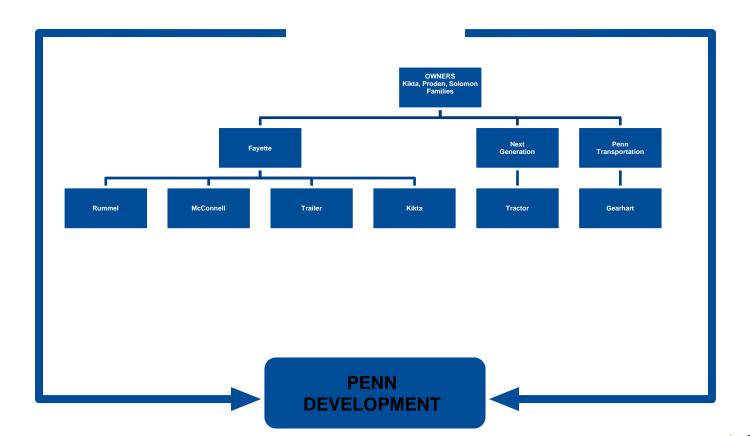




### ORGANIZATIONAL CHARTS









### PHYSICAL EVIDENCE





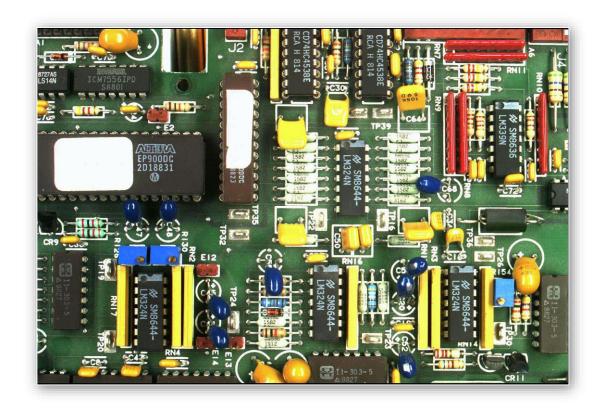
### **DEMONSTRATIVES**

#### **PATENTS ARE LIKE PROPERTY**





#### **PCB BOARD**





#### THE COURT'S CONSTRUCTION OF "COMPLIANT"

#### Exemplary Claim: '977 Claim 18

18. A semiconductor chip assembly comprising:

13

- (a) a semiconductor chip having a front surface and having contacts on said front surface;
- (b) a plurality of terminals, at least some of said terminals overlying said front surface of said chip;
- (c) a layer of a compliant material disposed between said terminals and said chip and supporting at least some of said terminals above said front surface; and
- (d) flexible leads interconnecting said terminals with said contacts on said chip so that said terminals are movable with respect to said contacts.

#### Court's Claim Construction

a layer that is appreciably compressible in a direction perpendicular to its surface.



### **DEPOSITION EXCERPTS**

### DEFENDANT KNEW "NOISE" WOULD AFFECT PCS SHAREHOLDERS' DECISIONS



- A. So, yes, us getting in and Vale getting in would would would would affect the existing players.
- Q. And it would affect their potential share value?
- A. Yes.
- Q. And therefore make them easier for you to acquire should you choose to do so?
- A. Should we choose to do so, yeah.



# **TIMELINES**

#### Elsesser's Connection to the Reserve Dispute Confirmed by Internal Investiation and SEC Decision Not to Sue Fri Nov 21, 2003 **Lockton Involves Actuary** Thu Nov 06, 2003 Mon Dec 15, 2003 Sun Feb 15, 2004 **Lockton Revised Workers** IBC Booked \$104.4 M Standard & Poor's Lower Comp. Estimate of \$143M Reserve Rating Wed Oct 15, 2003 Mon Dec 15, 2003 Thu Jan 22, 2004 Yarick responds to Deloitte Lockton Informs Yarick of Yarick and Lockton Meet **New Estimate** to discuss reserve Mar, 2 Oct, 2003 Mar, 2004 2003 Wed Feb 18, 2004 **Lockton Powerpoint** Presentation Mon Mar 15, 2004 Moody's Lowers Rating Mon Mar 15, 2004 **IBC Suspends Dividend**



#### **July 16, 1980**

Steelers sells PATG, including Pittsburgh Site, to Bravo

Jan Feb Mar Apr May Jun Jul Aug Sept Oct Nov Dec

JONES DAY.

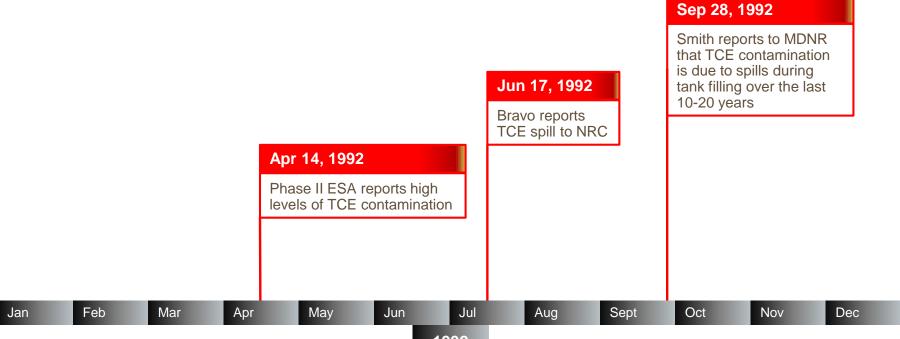
# 11 years pass



Jan

Feb





# 4 years pass



#### May 24, 1996

MDNR finds TCE in indoor air in three nearby homes, the highest concentration of which is "borderline for posing a long-term human health risk"

#### Mar 29, 1996

Bravo enrolls Pittsburgh Site in MDNR's VCP

#### Jul 3, 1996

MDNR reports results of May 24, 1996 sampling to Smith by phone

#### Aug 30, 1996

MDNR Integrated Preliminary
Assessment/Site Inspection Report
concludes that "there are significant
health concerns at the TitanPittsburgh site, which warrant further
action." Notes Bravo is currently
addressing concerns through the VCP,
but that DNR will refer the Site to EPA for
further action under CERCLA authority if
Bravo fails to address the Site under the
VCP.

# 5 years pass



#### Jan 2, 2001

MDNR letter to Bravo states remedial actions are necessary, in part, because the groundwater contaminant plume is continuing to expand and migrate offsite, and TCE has been detected in a neighboring home. MDNR requests that Bravo submit a remedial action plan within ninety days.

#### Apr 3, 2001

MDNR letter states that Bravo "might better use financial resources by scaling back groundwater monitoring to a semiannual frequency and focusing the cost savings on an aggressive remediation approach to the site"

# 4 years pass



#### 2005

Bravo requests that remedial actions at the Pittsburgh Site be delayed while Bravo addresses a different site, and MDNR agrees

Jan Feb Mar Apr May Jun Jul Aug Sept Oct Nov Dec

JONES DAY.

# 5 years pass



#### Apr 6, 2010

MDNR letter requests remedial action plan within ninety days, nothing that:

- The decision to delay remediation at the Pittsburgh Site while Bravo addressed contamination at a different site was made at least five years ago, and progress towards a remedy at the other site is insufficient
- "The purpose of the [VCP] is not indefinite monitoring without pursuing a remedy"
- The Pittsburgh Site "has very significant levels of contamination" and "the deep groundwater plume appears to be expanding," such that remedial action is needed



for remedial action plan

# Without ever performing any remedial action at the Pittsburgh Site, Bravo sells the Site to Cotton for \$150,000 and seeks to shift all environmental liabilities at the Site to Cotton without performing any due diligence

Sep 13, 2011



#### May 21, 2012

Cotton executes Letter of Agreement with MDNR to take over participation in the VCP for the Pittsburgh Site

#### Jun 2012

Bravo transfers deed for Pittsburgh Site to Cotton



#### May 2014

MDNR takes indoor air samples in the plant building that reveal TCE levels in indoor air that currently pose a health risk to individuals working in the building

Mar

Apr

#### Jan 15, 2014

Feb

Jan

MDNR removes Pittsburgh Site from VCP because Cotton failed to perform

#### **Sep 16, 2014**

Bravo provides EPA with a history of the Pittsburgh Site's ownership and operations, identifying Alpha's period of operations

#### **Sep 2014**

EPA requests that Bravo and Cotton enter into an ASAOC to investigate TCE vapor intrusion at the Pittsburgh Site and nearly homes

#### Jun 27, 2014

Jun

May

MDNR refers Pittsburgh Site to EPA for further action

#### Dec 16, 2014

Charlie responds to EPA's RFI, identifies Alpha as the successor to Steelers, and encloses a copy of the 1980 APA

#### Dec 12, 2014

Alpha sends a letter to Bravo, demanding defense and indemnity under the 1980 APA for environmental liabilities at the Pittsburgh Site

#### Nov 21, 2014

EPA sends RFI to Charlie, a separate subsidiary of Alpha's now ultimate parent company

Jul Aug Sept Oct Nov





Dec

#### Jan 12, 2015 Bravo's first correspondence to Nov 20, 2015 Alpha regarding the Pittsburgh Site Bravo, Cotton, and EPA - It is in response to Alpha's letter, and states Bravo did not assume enter into VI ASAOC any liability for the Pittsburgh Site under the 1980 APA Nov 12, 2015 Feb 2, 2015 Bravo and Cotton enter EPA sends RFI to Alpha into Environmental Work and Indemnity Agreement, again shifting Feb 26, 2015 liability to Cotton Alpha responds to EPA's RFI and encloses a copy of the 1980 APA Feb Nov Jan Mar Jul Aug Sept Oct Dec Apr May Jun

## DIRECT EXAMINATION

#### **DURING DIRECT EXAMINATION OF LAY WITNESSES**

- On direct examination, can't show (publish) an exhibit to the jury until the judge has admitted the exhibit and allowed it to be published.
- Witness must testify to the authenticity of the exhibit or correctness of the demonstrative before it can be used.
- Use the exhibit to illustrate the direct testimony.
- Use the exhibit to turn the witness into a teacher—out of the witness chair if possible.
- Build text slides as the witness testifies.

#### **DURING DIRECT EXAMINATION OF LAY WITNESSES**

- Use call outs to highlight text in documents.
- Trial Director allows you to do it on the fly. PowerPoint requires that the slides be prepared in advance.
- Documents without callouts are hard to read—and the risk is that the jury reads too much or too long, missing key testimony.

### DURING DIRECT EXAMINATION OF LAY WITNESSES—SOME EXAMPLES

Callouts in documents.

#### August 25, 2010: Denies Any Changes

Preliminary Results Year Ended June 2010



BHP Billiton Preliminary Results for Year Ended June 2010

MR YOUNG: Hi, it's it's Paul Young from Deutsche Bank. Can I focus on the build versus buy strategy uh in Potash uhm and have the economics changed on Jansen because I see now that you have split Jansen on your project bubble chart into in a phase 1 and a phase 2. And I



Uhm so let me put it even more simply, I cannot go out tomorrow morning and decide to deploy \$40 billion of capex in the potash industry because I I don't have the human resources to to do that. Uhm, with respect to Jansen, I think that our team in Canada, Graham Kerr and the team there, uh have uh shed some uhm uh given some information of how we look at that. I mean, while we'll give you more information as we go ahead, we we're going as hard on that project as we can. The next phase for us, which is quite imminent, is to put the refrigeration plant on the surface and freeze the shaft. It's a single shaft location. Uhm, and, yes, the targeted lift on that single shaft - it's a twin shaft system, one is a production shaft and the other one is a ah support shaft, but that twin shaft, which it's always been, uh only one production shaft is targeted for eight million tons of product a year. And basically what you do is - and I'm going to describe it very generically, as you sink the shaft you open up your mining fronts, you build the surface plant in modules as the number of mining fronts open up. And as you ramp that up and, you know. Graham and the team there are going to try and - when we get to the approval point. try and ramp that up as quickly as possible. No changes. Perhaps one more question in Sydney and then I'm going to try and see if there's anybody else on the on the phones at this side. No changes.

M-436P

Appl Id: H001602585

Permit No: 2003-105-12-07129

COMMONWEALTH OF PENNSYLVANIA

#### Special Hauling Permit

Bublect to sit the conditions restrictions and registations prescribed by the Pennsylveria Dapt. of Transportation (see in pertisular ST PA.Code Chapter 179) and subject to the special conditions ar restrictions set forth herein or altested hereto.

Motor Carrier Name and Address FAYETTE TRANSPORTATION SERV. INC. Permit Office: 12-0

Date Issued: 04/15/2003 Time Issued: 2:34 PM

PO BOX 1091

UNIONTOWN PA 15401

Permit Type: SINGLE TRIP

FAYETTE TRANSPORTATION Aget No: 33 SERVICE

Move Information Move Begins: 04/15/2003

Move Ends: 04/21/2003 Move #: N/A Meet PSP at: N/A

Total Fees: 78.70 SPC Code: AZWF Total Miles: 65 Meet PSP Date:N/A

NATL Park Service Approval #: N/A

Power and Drawn Units Unit # Equipment Type

State #of Axies Registration/VIN PA

AE89212 1 P.TRUCK TRACTOR PT1871A PA 2 D-SEMITRAILER

Size information

Length Pt. in.

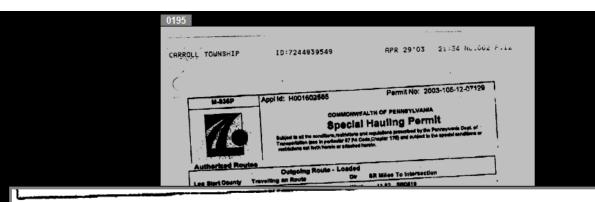
Width Pt. In. Height Total Height: 00013 08 Total Width: 00011 11

Total Length: 00082 00 Veh Only Height: 00000 00 Veh Only Width: 00000 00 Veh Only Len: 00000 00 (Zeros = not specified) Rear Overhang: 00000 00 Front Overhang: 00000 00

Page 1 of 8

PLAINTIFF'S EXHIBIT

Ft In.



SFI: DOSS

Br Label; ON PASS 18.20 MI S FROM PAS1

9900 NO OTHER VEHICLE ON SAME BRICUE SEAN WHILE CROSSING STRUCTURE(S). PILOT CAR(S) REQUIRED WHILE CROSSING STRUCTURE(S) SEE REGULATION 179.10(13).

Route Restrictions (Outgoing)  FramTe Intersection	Restr Code Route Analysis Restriction
Or Bridge Label	
BR: 0088 Br Label; ON PASS 16:20 MI S FROM PAS1	9900 NO OTHER VEHICLE ON SAME BRIDGE SPAN- WHILE CROSSING STRUCTURE(S). PILOT CAR(S) RECURRED WHILE CROSSING STRUCTURE(S). SEE REGULATION 178.10(13)
BR: 0022 Br Labet: ON UB22 0.09 ME W FROM EXIT 11 CAMPBELLS RUN RD	9902 STRADDLE LANE MARKING TO OCCUPY TW LANES WHILE CROSSING STRUCTURALS: C CARCS) REQUIRED WHILE CROSSING STRUCTURE(S) - SEE REGULATION 178.1Qt



One Industrial Drive Brookline, Massachusetts 02146 (800) BMI-2000 Fax (877) BMI-2222

July 1, YR -2

Dear Customer,

Below are our latest prices for Integrated Chip Platforms. Please note that our price increase is the lowest in the industry. We regret the increases, but higher costs for raw materials made them impossible to avoid.

PART NO.	PRICE PER GROSS	
ICP-14	\$12,250.00	
ICP-22	\$11,500.00	
ICP-26	\$11,000.00	
ICP-26A	\$11,100.00	

# We regret that we cannot accept telephone or e-mail orders.

BMI SELLS THESE PARTS IN LOTS OF ONE GROSS, SMALLER ORDERS WILL NOT BE ACCEPTED.

PAYMENT TERMS ARE CASH WITHIN SIXTY DAYS. A 2 PERCENT DISCOUNT (GOODS ONLY) IS GIVEN FOR PROMPT PAYMENT WITHIN THIRTY DAYS: 1.5 PERCENT PER MONTH IS CHARGED ON ACCOUNTS NOT PAID WITHIN SIXTY DAYS.

WE REGRET THAT WE CANNOT ACCEPT TELEPHONE OR E-MAIL ORDERS, PLEASE SEND YOUR WRITTEN ORDER BY FAX OR MAIL TO OUR NEAREST SALES OFFICE. FOR THE FAX NUMBER AND ADDRESS, CALL TOLL FREE (800) BMI-2000 OR VISIT OUR WIES SITE AT WWW.BMI.COM.

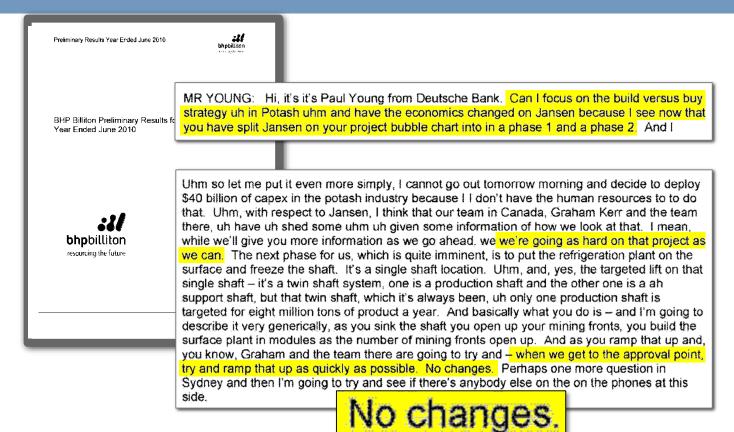
BMI APPRECIATES YOUR BUSINESS

© National Institute for Trial Advocacy (NITA 2007)

# DURING DIRECT EXAMINATION OF LAY WITNESSES—SOME EXAMPLES

- Callouts in documents.
- Deposition transcripts.

#### August 25, 2010: BHP Denies Any Changes



# DURING DIRECT EXAMINATION OF LAY WITNESSES—SOME EXAMPLES

- Callouts in documents.
- Deposition transcripts.
- Photographs.



Figure 39
Closer View of the Damage on the Driver's Side





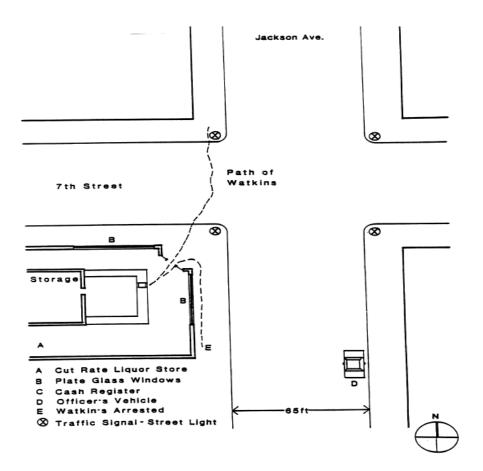






### DURING DIRECT EXAMINATION OF LAY WITNESSES—SOME EXAMPLES

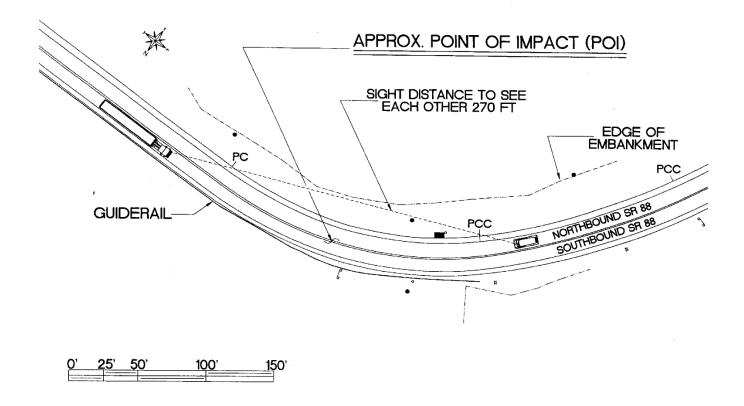
- Callouts in documents.
- Deposition transcripts.
- Photographs.
- Setting the Scene.





# DURING DIRECT EXAMINATION OF EXPERT WITNESSES—SOME EXAMPLES

Demonstratives to explain expert testimony.



Sight distance to see each other, approx. 270 feet.

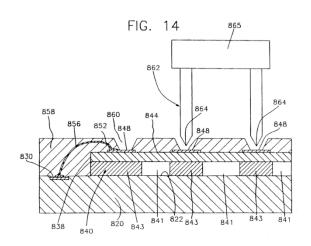




#### **Compressibility or Compliance**

stantially independently of the other terminals. Compliant layer 840 need only provide for sufficient downward movement of terminals 848 to accommodate tolerances in the components and test equipment by accommodating differences in vertical position between adjacent terminals and/or test probes. Typically, about 0.125 mm or less compliance is sufficient. For example, complaint layer 840 may be about 0.2 mm thick.

'977; 19:9-16



0.125 mm comliance

= 62%

0.2 mm thickness

compressibility

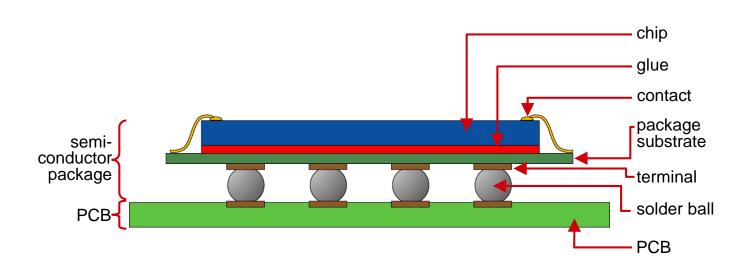
**Tessera** 



1-2% compressibility

Micron

#### Semiconductor Package (Without Encapsulant)



### DURING DIRECT EXAMINATION OF EXPERT WITNESSES—SOME EXAMPLES

- Demonstratives to explain expert testimony.
- To summarize testimony.

#### **Economic Loss**

#### From the Death of Ricky LaPlace

\$650,000.00





# DELAY IN REMEDIATION ADDITIONAL COST >\$8,000,000



#### Exhibit 2

#### SUMMARY OF ORIGINAL BID WORKSHEETS FOR ELECTRICAL SUBCONTRACT\*

Direct Labor	\$ 880,000
Fringe Benefits at 15%	132,000
Total Labor Cost	\$1,012,000
Overhead at 12% of Total Labor Cost	121,000
Material Cost	450,000
Other Direct Costs	50,000
Indirect Costs	57,000
Profit at 5%	85,000
Total Bid	\$1,775,000

#### PLAINTIFF'S SUMMARY OF ADDITIONAL COSTS CLAIMED

Exhibit 3

1,527,000

\$150,000

### (Prepared 7/20/2018 by Sanford & Co.)

		-,
Actual labor incurred	\$2,579,000	
Less initial estimate	(1,012,000)	
Labor overrun	1,567,000	
Less labor for extra work due to plaintiff's mistakes	(40,000)	
Amount claimed	1,527,000	
Overhead		\$305,000
Jerry's overhead is calculated at 20% of labor costs		
20% of labor overrun	\$313,000	
Less 20% of labor for extra work due to plaintiff's mistakes	(8,000)	
Amount claimed	\$305,000	
Materials		\$400,000
Actual materials	\$900,000	
Less initial estimate	(450,000)	
Materials overrun	450,000	
Less cost of materials used in extra work due to		
plaintiff's mistakes	(50,000)	
Amount claimed	\$400,000	
Other Direct Costs		\$120,000
These are the costs for renting a warehouse near the job		
site for an extra 1,000 days (\$85,000) and the additional		
costs of hiring subcontractors to pump ground water		

Labor (including fringe benefits)

from the job side (\$35,000).

at the job site for an extra 1,000 days.

Costs of maintaining an office and project management

**Indirect Costs** 

Total of Above Char	rges \$2,502,000
Lost Profits	\$125,000
Jerry's past experience has shown that normal pretax prof	fits
on similar jobs are 5% of the contract amount. The amount	nt
shown is 5% of the cost overruns set forth above.	
Total Costs	\$2,627,000
Less change orders already paid per changes in design	
specifications made by owner	(200,000)
Total Amount Clain	s2,427,000



#### DEFENDANT'S EXPERT'S ANALYSIS OF PLAINTIFF'S CLAIM

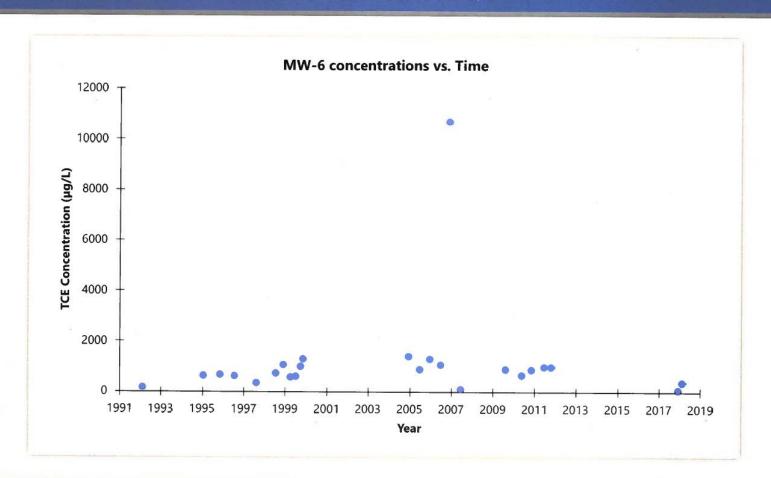
(Prepared 9/6/2018 by Madden & Co.)

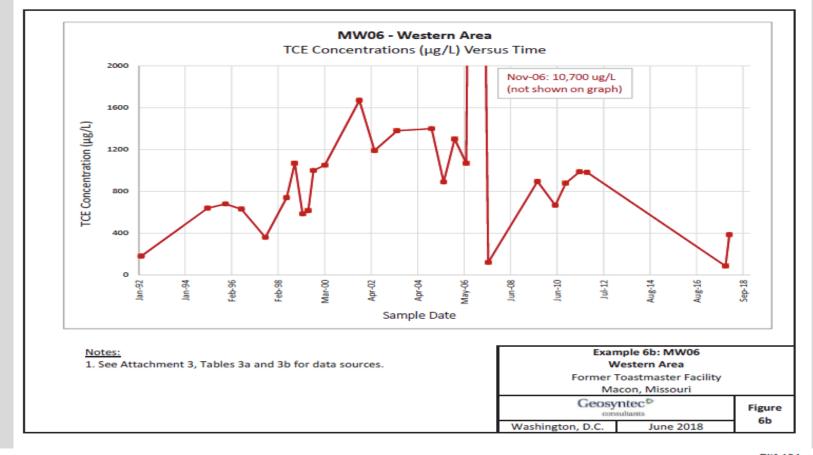
	Plaintiff's Claim <sup>*</sup>	Analysis by Madden & Co.
abor	\$1,527,000	\$450,000
Overhead	305,000	54,000
Vaterials	400,000	50,000
Other Direct Costs	120,000	_
ndirect Costs	150,000	_
ost Profits	125,000	
Total Costs	2,627,000	554,000
.ess—Change Orders Already Paid	(200,000)	(200,000)
Amount Claimed	\$2,427,000	\$354,000



# **CROSS EXAMINATION**

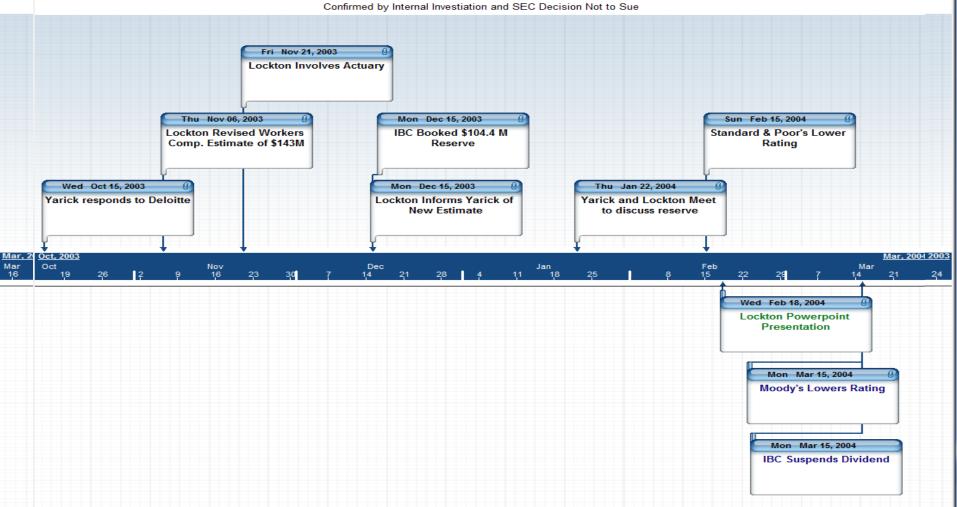
#### **Berman Rebuttal**





Pltf-131 Page 195 of 202

#### Elsesser's Connection to the Reserve Dispute



#### **OFF-TRACKING**

PATH TRACED BY CENTER OF STEERING AXLE

JAY.

# **CLOSING**

DEFENSE COSTS MOUNT DRAMATICALLY AS TRIAL APPROACHES.



OSts





Answer





Hearings & Motions

Depositions

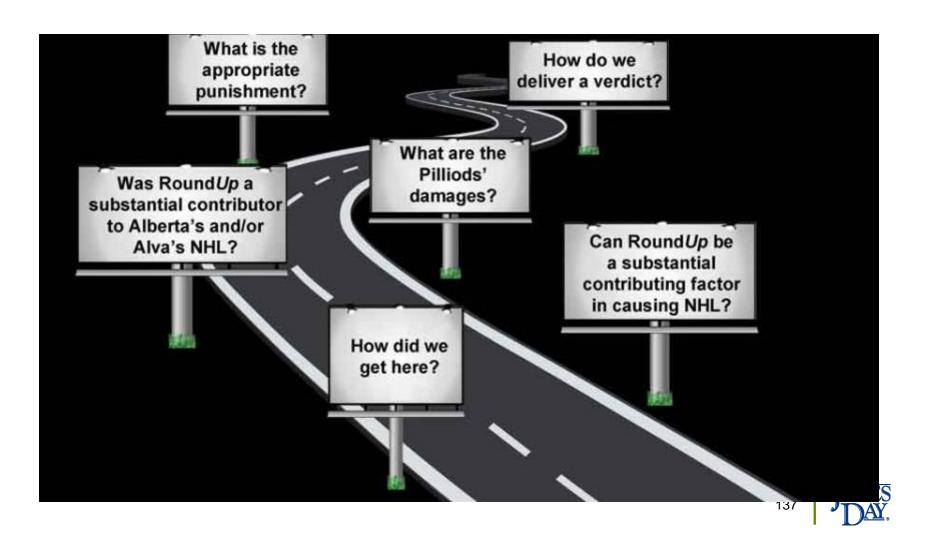
#### **OFF-TRACKING**

PATH TRACED BY CENTER OF STEERING AXLE

JAY.

# CLOSING SLIDES USED BY R. BRENT WISNER IN PILLIOD ROUNDUP TRIAL

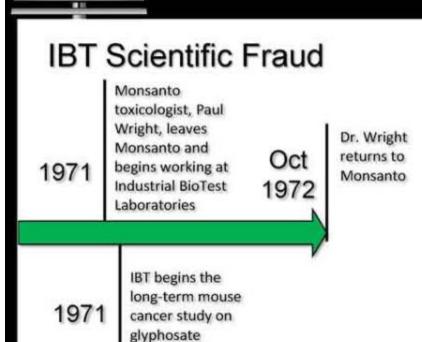




# 45 years of deliberate disregard for consumer safety

IBT Scientific Fraud Fabricating Science **Burying Studies** Using hazardous POEA Refusing to Warn Freedom to Operate (FTO)

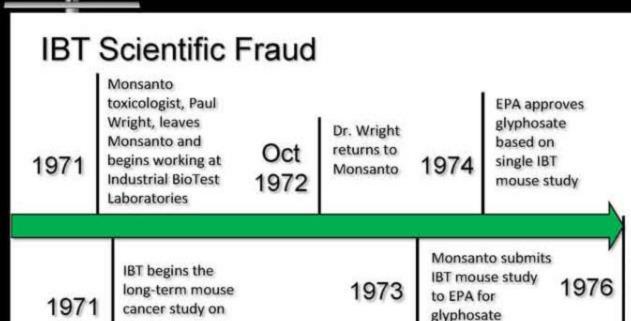
# 45 years of deliberate disregard for consumer safety



glyphosate

# 45 years of deliberate disregard for consumer safety

approval



FDA/EPA discover that IBT and Dr. Wright engaged in widespread fraud, invalidating the mouse study on glyphosate

# 45 years of deliberate disregard for consumer safety

#### IBT Scientific Fraud

Monsanto Does not tell consumers that it lacks a valid cancer study.

1982

Alva and Alberta Pilliod start spraying Round Up not knowing that its approval was based on fraud

1976

FDA/EPA discover that IBT and Dr. Wright engaged in widespread fraud, invalidating the mouse study on glyphosate

Despite fraud revelations, Monsanto keeps Roundup on the market

# 45 years of deliberate disregard for consumer safety

#### Burying Studies The TNO Studies



William Sawyer, PhD

Q. What does the TNO study show?

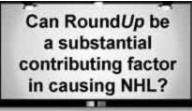
A. The TNO study is very interesting. It revealed a statistically and significantly higher rate of dermal absorption when actual Roundup was used as opposed to just pure glyphosate. And in this graphic, that 10 percent levels, because they use pure Roundup. And for the very reasons I talked about this morning, in terms of enhancing dermal absorption, there it is.

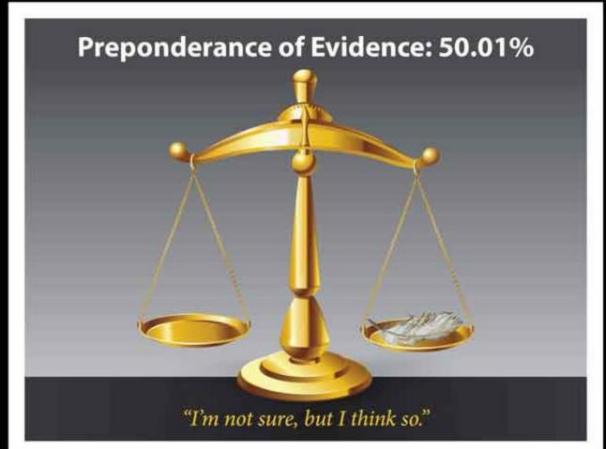
Q. Was that study completed?

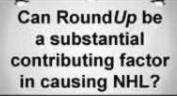
A. It was terminated.

Q. And that was terminated after they had the results showing what?

A. 10 percent dermal absorption.







### Jury Instruction

A substantial factor in causing harm is a factor that a reasonable person would consider to have contributed to the harm. It must be more than a remote or trivial factor. It does not have to be the only cause of the harm. Conduct is not a substantial factor in causing harm if the same harm would have occurred without that conduct.